

**NEW PARADIGM  
GLAZER ACADEMY**

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**Financial Report  
with Supplemental Information  
June 30, 2013**

# NEW PARADIGM GLAZER ACADEMY

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# Wilkerson & Associate, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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LARRY WILKERSON, C.P.A.  
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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
New Paradigm Glazer Academy

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of New Paradigm Glazer Academy as of and for the year ended June 30, 2013, which collectively comprise the Academy's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of New Paradigm Glazer Academy's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of New Paradigm Glazer Academy as of June 30, 2013 and the respective changes in financial position, where applicable, thereof for the year ended, in conformity with accounting principles generally accepted in the United States of America.

To the Board of Directors of  
New Paradigm Glazer Academy

The management's discussion and analysis and budgetary comparison information are not required parts of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise New Paradigm Glazer Academy's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 13, 2013 on our consideration of New Paradigm Glazer Academy's internal control structure and our tests of its compliance with certain provision of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

*Wilkinson & Associate PC*

November 13, 2013

# Wilkerson & Associate, P.C.

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## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of  
New Paradigm Glazer Academy

We have audited the financial statements of New Paradigm Glazer Academy as of and for the year ended June 30, 2013, and have issued our report thereon dated November 13, 2013. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

New Paradigm Glazer Academy is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered New Paradigm Glazer Academy's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of New Paradigm Glazer Academy's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of New Paradigm Glazer Academy's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

To the Board of Directors of  
New Paradigm Glazer Academy

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether New Paradigm Glazer Academy's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended for the information and use of the Board of Directors, management and the Michigan Department of Education and is not intended to be and should not be used by anyone other than these specified parties.

*Wilkerson & Associate PC*

November 13, 2013

This section of Glazer Elementary School's annual financial report presents our discussion and analysis of the School's financial performance during the year ended June 30, 2013. Please read it in conjunction with the School's basic financial statements, which immediately follow this section.

### **Using this Annual Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Glazer Elementary School financially as a whole. The School-wide financial statements provide information about the activities of the whole School, presenting both an aggregate view of the School's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the School's operations in more detail than the School-wide financial statements by providing information about the School's General Fund.

Management's Discussion and Analysis (MD&A)  
(Required Supplemental Information)

### **Basic Financial Statements**

School-wide Financial Statements      Fund Financial Statements

Notes to the Basic Financial Statements

(Required Supplemental Information)

Budgetary Information for General Fund

Other Supplemental Information

### **Reporting the School as a Whole – School-wide Financial Statements**

The statement of net position and statement of activities report the governmental activities for the School, which encompass all of the School's services, including instruction, support services, community services and food service. Unrestricted State Aid (foundation allowance revenue) and state and federal grants finance most of these activities.

These statements are prepared to include all assets and liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

The School's net position, the difference between assets and liabilities, as reported in the statement of net position, are one way to measure the School's financial position. Over time, increases or decreases in the School's net position are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School's operating results. However, since the School's goal is to provide services to students and not generate profits, other non-financial factors, such as the education provided and the safety of the School should also be considered in order to assess the overall health of the School. The following table provides a summary of the School's net position as of June 30, 2013.

TABLE 1	Government June 30, 2013
<b>ASSETS</b>	
Current and other assets	\$408,094
Capital assets	53,531
Total assets	461,625
<b>Liabilities</b>	
Current liabilities	188,672
Long-term liabilities	
Total liabilities	188,672
<b>Net Position</b>	
Invested in capital assets-Net of related debt	53,531
Unrestricted	219,422
Total net position	<b>\$272,953</b>

The School's net position was \$272,953 on June 30, 2012. Capital assets, net of related debt, totaling \$53,531 compares the original cost (less depreciation) of the School's capital assets. Restricted net position are reported separately to show legal constraints for debt covenants and enabling legislation that limit the School's ability to use those net position for day-to-day operations, which the School has none.

The \$219,422 in unrestricted net position represents the accumulated results of the current year's operations. The unrestricted net asset balance is used to provide working capital and cash flow requirements as well as providing for future uncertainties. The operating results of the General Fund will have a significant impact on the change in unrestricted net position from year to year.

The results of this year's operations for the School as a whole are reported in the statement of activities (Table 2), which shows the changes in net position for fiscal year 2013.

TABLE 2	Government June 30, 2013
 <b>Revenue</b>	
Program revenue:	
Operating grants and contributions	\$535,825
General revenue:	
State foundation allowance	1,269,037
Total revenue	1,804,862
 <b>Functions/Program Expenses</b>	
Instruction	599,346
Support services	923,956
Community services	81,806
Depreciation (unallocated)	12,079
Total functions/program expenses	1,617,187
 <b>Increase in Net Position</b>	
Net Position - Beginning of year	44,122
Net Position - End of year	\$272,953

**Reporting the School's Most Significant Funds—Fund Financial Statements**

All of the School's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows in to and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations of the School and the services it provides. Governmental fund

information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School's programs.

**General Fund Budgetary Highlights**

Over the course of the year, the School revises its budget as it attempts to deal with the unexpected changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. The final amendment to the budget was adopted just before year-end. A schedule showing the School's original and final budget amounts compared with amounts actually paid and received is provided in the required supplemental information of these financial statements.

All amendments to the 2012-2013 budgets were approved by the New Paradigm Glazer School Board of Directors.

**Capital Assets and Debt Administration**

On June 30, 2013 the School had \$53,531 (after accumulated depreciation) invested in capital assets made up of lease holders improvements and equipment.

	2013
Lease Holder Improvements and Equipment	<u>\$68,102</u>
Total capital assets	68,102
Less accumulated depreciation	<u>\$14,571</u>
Net capital assets	<u><u>\$53,531</u></u>

### Economic Factors and Next Year's Budget

One of the most important factors affecting the budget is our student count. The state foundation allowance is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2013 fiscal year is 50 percent of the February 2012 and 50 percent of October 2012 student counts. The original 2013 budget was adopted in June 2012 based on the estimate of 200 students to be enrolled in September 2012. Based on early enrollment data at the start of the 2012–2013 school year, we anticipated that the fall student count would be close to our estimates. Once the final student count and related per pupil funding is validated, state law requires the School to amend the budget if actual district resources are not sufficient to fund original appropriations.

For the 2012–2013 school year, approximately 78 percent of the total General Fund revenue will come from the state foundation grant. As a result, direct funding is heavily dependent on the state's ability to fund local school operations. It is anticipated at this time, that there will be a shortfall of funding from the state. Federal sources account for 17 percent of the revenue and local sources provide 1 percent of the revenue from all funds.

**NEW PARADIGM GLAZER ACADEMY**  
**STATEMENT OF NET POSITION**  
**JUNE 30, 2013**

	<b>Governmental Activities</b>
<b>Assets</b>	
Cash and investments	\$ 109,704
Other receivables	
State	264,547
Other	33,843
Capital assets, net of accumulated depreciation	53,531
Total assets	\$ 461,625
<b>Liabilities</b>	
Accounts payable	53,888
Accrued liabilities	134,784
Total liabilities	188,672
<b>Net Position</b>	
Invested in capital assets, net of related debt	53,531
Unrestricted	219,422
Total Net Position	\$ 272,953

See accompanying notes to financial statements

**NEW PARADIGM GLAZER ACADEMY  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2013**

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>		<u>Governmental Activities</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Net (Expenses) Revenues and Changes in Net Position</u>
<b>Governmental Activities</b>				
Instruction	\$ 599,346	\$ -	\$ 355,645	\$ (243,701)
Supporting services:				
Pupil support services	145,021	-	-	(145,021)
General administration services	156,225	-	-	(156,225)
School administration services	230,346	-	-	(230,346)
Business services	72,653	-	-	(72,653)
Operations and maintenance	278,403	-	-	(278,403)
Transportation	41,309	-	-	(41,309)
Depreciation	12,079	-	-	(12,079)
Community services	81,806	-	-	(81,806)
 Total governmental activities	 <u>\$ 1,617,187</u>	 <u>\$ -</u>	 <u>\$ 355,645</u>	 (1,261,542)
 General revenues				
				1,269,037
				180,180
				<u>1,449,217</u>
				 187,675
				41,156
				<u>44,122</u>
				 <u>\$ 272,953</u>

See accompanying notes to financial statements

**NEW PARADIGM GLAZER ACADEMY  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2013**

**ASSETS**

	<b>General Fund</b>
Cash and investments	\$ 109,704
Due from other governmental units	264,547
Accounts receivable	33,843
Total assets	\$ 408,094

**LIABILITIES AND FUND BALANCES**

<b>Liabilities</b>	
Accounts payable	\$ 53,888
Accrued liabilities	134,784
Deferred revenue	47,524
Total liabilities	236,196
<b>Fund Balances</b>	
<b>Unrestricted fund balance:</b>	
Assigned fund balance	-
Unassigned fund balance	171,898
Total fund balances	171,898
Total liabilities and fund balances	\$ 408,094

See accompanying notes to financial statements

**NEW PARADIGM GLAZER ACADEMY  
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE  
TO THE STATEMENT OF NET POSITION  
JUNE 30, 2013**

<b>Total Fund Balances - Governmental Funds</b>	\$	171,898
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Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, not reported as assets in governmental funds

Cost of capital assets	\$ 68,102	
Accumulated depreciation	<u>(14,571)</u>	53,531

Deferred revenue received after 60 days of year end		<u>47,524</u>
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<b>Total Net Position - Governmental Activities</b>	\$	<u><u>272,953</u></u>
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See accompanying notes to financial statements

**NEW PARADIGM GLAZER ACADEMY  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2013**

	<b>General Fund</b>
<b>Revenues</b>	
Local sources	\$ 180,180
State sources	1,336,828
Federal sources	240,330
Total revenues	1,757,338
<b>Expenditures</b>	
Current	
Instructional services	623,065
Supporting services:	
Pupil support services	145,021
General administration services	156,225
School administration services	230,346
Business services	72,653
Operations and maintenance	311,995
Transportation	41,309
Community services	81,806
Total expenditures	1,662,419
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	94,919
<b>Other Financing Sources (Uses)</b>	
Operating transfers	-
Prior period adjustment	(53,369)
Total other financing sources (uses)	(53,369)
<b>Net Change in Fund Balances</b>	41,550
<b>Fund Balances - Beginning of year</b>	130,348
<b>Fund Balances - End of year</b>	\$ 171,898

See accompanying notes to financial statements

**NEW PARADIGM GLAZER ACADEMY  
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF  
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2013**

**Total Net Change in Fund Balances - Governmental Funds** \$ 41,550

Amounts reported for governmental activities in the statement of activities are different because: -

Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement and allocated over their estimated useful lives as annual depreciation expenses in the statement of activities. This is the amount by which depreciation exceeds capital outlays in the period:

Depreciation expense	(12,079)	
Capital outlays (site improvements, equipment and furniture expenditures)	<u>57,311</u>	45,232

Deferred revenue is included in the Statement of Activities, but not included in Statement of Revenues and Expenditures		47,524
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Prior period adjustment		<u>53,369</u>
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<b>Change in Net Position of Governmental Activities</b>		<u><u>\$ 187,675</u></u>
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See accompanying notes to financial statements

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of New Paradigm Glazer Academy (the “Academy”) conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies:

**A. Reporting Entity**

New Paradigm Glazer Academy is a public school academy that provides instructional and support services to elementary school students from kindergarten to the eighth grades. The Academy was formed as a public school academy pursuant to the Michigan School Code of 1976, as amended by Act No. 362 of the Public Acts of 1993 and Act No. 416 of the Public Acts of 1994.

The Academy entered into a five-year contract with Detroit Public Schools to charter a public school academy in August 2011. The Academy’s contract with Detroit Public Schools is effective through July 31, 2016. The contract requires the Academy to act exclusively as a governmental agency and not undertake any action inconsistent with its status as an entity authorized to receive state school aid funds pursuant to the State Constitution. Detroit Public Schools is the fiscal agent for the Academy and is responsible for overseeing the Academy’s compliance with the contract and all applicable laws. The Academy pays the Detroit Public Schools 3 percent of State aid as an administrative fee. The total administrative fee paid through June 30, 2013 to the Detroit Public Schools was approximately \$47,986.

The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational and financial relationships that determine which of the governmental organizations are a part of the Academy’s reporting entity, and which organizations are legally separate, component units of the Academy. Based on application of the criteria, the entity does not contain component units.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**B. District-Wide and Fund Financial Statements**

The district-wide financial statements (i.e., the statement of net position and the statement of changes in net position) report information on all of the nonfiduciary activities of the primary government. Substantially all interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All of the Academy's government-wide activities are considered governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational and capital requirements of a particular function.

**C. Measurement Focus, Basis of Accounting and Financial Statement Presentation**

**District-Wide Statements**

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants, categorical aid, and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**C. Measurement Focus, Basis of Accounting and Financial Statement  
Presentation (Continued)**

The effect of the interfund activity has been substantially eliminated from the government-wide financial statements.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all unrestricted State aid.

**Fund-Based Statements**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as required under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Unrestricted State aid, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**C. Measurement Focus, Basis of Accounting and Financial Statement  
Presentation (Continued)**

The State of Michigan utilizes a foundation allowance approach, which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation allowance is funded from a combination of state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The State portion of the foundation is provided from the State's School Aid Fund and is recognized as revenue in accordance with state law.

The Academy also receives revenue from the State of administer certain categorical educational programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain categorical funds require an accounting to the State of the expenditures incurred. For categorical funds meeting this requirement, funds received which are not expected to be expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received.

The Academy reports the following major governmental fund:

***General Fund***

The General Fund is used to record the general operation of the Academy pertaining to education and those operations not provided for in other funds. Included are all transactions related to the approved current operating budget.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**D. Assets, Liabilities, and Net Position or Equity**

**Deposits, Cash Equivalents, and Investments**

Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of twelve months or less when acquired.

The Academy believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the Academy evaluates each financial institution it deposits Academy funds with and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk are used as depositories.

The Academy is authorized by Michigan Compiled Laws, Section 129.91 to invest surplus monies in federally insured United States banks, credit unions, and savings and loan associations that have offices in Michigan. The Academy is also authorized to invest in bonds and notes, certain commercial paper, U.S. Government repurchase agreements, bankers' acceptances and mutual funds and investment pools that are composed of authorized investment vehicles.

**Capital Assets**

Capital assets, which include leasehold improvements, equipment, and furniture, are reported in the applicable governmental column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of five years. Such assets are recorded at historical cost or estimated historical cost if purchased

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**D. Assets, Liabilities, and Net Position or Equity (Continued)**

**Capital Assets (Continued)**

or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add to the value or materially extend asset life are not capitalized. The Academy does not have any infrastructure-type assets.

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

Leasehold Improvements	20 – 50 years
Computer equipment	5 – 10 years
Furniture and other equipment	5 – 20 years

**MPSERS Liability**

The Academy contracted with the New Paradigm for Education, Inc. – Management Company to provide all staffing personnel during the year under audit. Consequently, all staffing cost is treated as purchased services in these financial statements.

The Academy has no obligation to fund the Michigan Public School Employees Retirement System for the year ended June 30, 2013.

**Deferred Revenue**

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**D. Assets, Liabilities, and Net Position or Equity (Continued)**

**Long-Term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net position. In the fund financial statements, governmental fund types recognize bond proceeds, premiums and discounts, as well as issuance costs, during the current period.

**Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriations or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**Comparative Data**

Comparative data is not included in the Academy's financial statements.

District-wide financial statements (statement of net position and statement of activities) prepared using full accrual accounting for all of the Academy's activities have been provided.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(Continued)**

**D. Assets, Liabilities, and Net Position or Equity (Continued)**

Capital assets of \$53,531 (net of depreciation of \$14,571) are currently recorded in the governmental activities column of the statement of net position.

The fund financial statements focus on major funds rather than fund types.

**Estimates**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Budgetary Data**

The Academy is legally subject to the budgetary control requirements of the State of Michigan P.A. 621 of 1978 (the Uniform Budgetary Act). The following is a summary of the requirements of the Act:

1. Budgets must be adopted for the General Fund and Special Revenue Funds.
2. The budgets must be balanced.
3. The budgets must be amended when necessary.
4. Public hearings must be held before budget adoptions.
5. Expenditures cannot exceed budget appropriations.
6. Expenditures must be authorized by a budget before being incurred.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**D. Assets, Liabilities, and Net Position or Equity (Continued)**

**Budgetary Data (Continued)**

The following segments of the budget were over expended by the amounts stated below. In all cases adequate fund balance was available to cover these expenditures:

<u>General Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Instruction support services	95,102	107,444	12,342
General administration services	143,362	156,225	12,863
Business services	70,582	72,653	2,071

**NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

The Academy formally adopted a General Fund budget by function for the fiscal year ended June 30, 2013. Expenditures at this level in excess of amounts budgeted are a violation of Michigan law. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures. No encumbrances were outstanding in the General Fund at June 30, 2013. During the current year, the budget was amended in a legally permissible manner.

The combined statement of revenues, expenditures and changes in fund balances – all governmental fund types is presented in conformity with generally accepted accounting principles. The combined statement of revenues, expenditures and changes in fund balances – budget and actual is presented on the same basis of accounting used in preparing the adopted budget.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 3 - DEPOSITS AND INVESTMENTS**

State statutes and the Academy's investment policy authorize the Academy to make deposits in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan; the Academy is allowed to invest in U.S. Treasury or agency obligations, U.S. government repurchase agreements, bankers' acceptances, commercial paper rated prime at the time of purchase that matures not more than 270 days after the date of purchase, mutual funds, and investment pools that are composed of authorized investment vehicles. The Academy's deposits are in accordance with statutory authority. The Academy has designated one bank for the deposit of its funds, and has not adopted any other formal investment policy.

The Academy's cash and investments are subject to custodial credit risk, which is examined in more detail below:

**Custodial Credit Risk of Bank Deposits** – Custodial credit risk is the risk that in the event of a bank failure, the Academy's deposits may not be returned to it. The Academy evaluates its depositories and only those with an acceptable risk level are used for the Academy's deposits. The Academy believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits.

At year end, the Academy's deposits and investments were reported in the basic financial statements as cash and cash equivalents of \$109,704.

The deposits of the Academy were reflected in the accounts of the financial institution at \$160,239 of all is covered by federal depository insurance.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 4 - CAPITAL ASSETS**

Capital assets activity of the Academy's governmental activities was as follows:

	<u>Balance July 1, 2012</u>	<u>Additions</u>	<u>Disposals and Adjustments</u>	<u>Balance June 30, 2013</u>
Assets being depreciated:				
Leasehold improvements	\$ -	\$ 33,592	\$ -	\$ 33,592
Furniture and fixtures	9,800	-	-	9,800
Computer equipment	991	23,719	-	24,710
Subtotal	10,791	57,311	-	68,102
Accumulated depreciation:				
Leasehold improvements	-	1,680		1,680
Furniture and fixtures	-	-		-
Computer equipment	2,492	10,399		12,891
Subtotal	2,492	12,079	-	14,571
Net capital assets being depreciated	8,299	45,232	-	53,531
Net capital assets	<u>\$ 8,299</u>	<u>\$ 45,232</u>	<u>\$ -</u>	<u>\$ 53,531</u>

Depreciation expense was not charged to specific activities as the Academy considers its assets to impact multiple activities and allocation is not practical.

**NOTE 5 – RISK MANAGEMENT**

The Academy is exposed to various risks of loss related to property loss, torts, errors and omissions and employees injuries (workers compensation), as well as medical benefits provided to employees. The Academy has purchased commercial insurance for all claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage since inception.

**NEW PARADIGM GLAZER ACADEMY  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2013**

**NOTE 6 - MANAGEMENT AGREEMENT**

The Academy has entered into a management agreement with The New Paradigm for Education, Inc. (the “Management Company”), a for-profit corporation. The Management Company is responsible for all management, operation, administration, and education of the Academy. All Academy personnel are provided by the Management Company. The total management fee expensed by New Paradigm Glazer Academy for the year ended June 30, 2013 approximated \$79,316.

**NOTE 7 - OPERATING LEASE**

The Academy entered an operating lease agreement with the School District of the City of Detroit, effective August 1, 2011 through July 31, 2016. The Academy is responsible for insurance, repairs and maintenance for its building. The academy incurred rent expense in connection with this lease of \$55,231 for the period ended June 30, 2013.

**NOTE 8 - SUBSEQUENT EVENTS**

Subsequent events have been evaluated through November 13, 2013, which is the date the financial statements were available to be issued. Events occurring after that date have not been evaluated to determine whether a change in the financial statements would be required.

**NOTE 9 - ACCOUNTING CHANGE**

Effective July 1, 2012, the Academy implemented the provisions of Governmental Accounting Standards Board Statement No. 63, Financial Reporting of Deferred Outflows of Resources and Deferred Inflows of Resources, and Net Position. The Statement of Net Position replaces the Statement of Net Assets.

**REQUIRED SUPPLEMENTAL INFORMATION**

**NEW PARADIGM GLAZER ACADEMY  
BUDGETARY COMPARISON SCHEDULE - GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2013**

	<u>Budgeted Amounts</u>		<u>Actual (GAAP Basis)</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>Over/(Under) Final to Actual</u>
<b>Revenues</b>				
Local revenues	\$ 37,800	\$ 178,956	\$ 180,180	\$ 1,224
State program revenues	1,773,685	1,336,724	1,336,828	104
Federal program revenues	220,426	213,712	240,330	26,618
Other revenues	7,334	7,334	-	(7,334)
	<u>2,039,245</u>	<u>1,736,726</u>	<u>1,757,338</u>	<u>20,612</u>
<b>Expenditures</b>				
Current				
Instructional services	901,281	630,387	623,065	(7,322)
Supporting services				
Pupil support services	44,224	38,000	37,577	(423)
Instructional staff services	77,738	95,102	107,444	12,342
General administration services	382,470	143,362	156,225	12,863
School administration services	219,508	230,565	230,346	(219)
Business services	34,501	70,582	72,653	2,071
Operations and maintenance	258,825	338,059	311,995	(26,064)
Transportation	43,939	43,939	41,309	(2,630)
Central	42,498	60,270	46,548	(13,722)
Community services	34,261	54,812	35,258	(19,554)
	<u>2,039,245</u>	<u>1,705,078</u>	<u>1,662,419</u>	<u>(42,658)</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	-	31,648	94,919	63,271
<b>Other Financing Sources (Uses)</b>				
Prior period adjustment	-	-	(53,369)	(53,369)
	<u>-</u>	<u>-</u>	<u>(53,369)</u>	<u>(53,369)</u>
<b>Net Change in Fund Balances</b>	-	31,648	41,550	9,902
<b>Fund Balance - Beginning of year</b>	<u>130,348</u>	<u>130,348</u>	<u>130,348</u>	<u>-</u>
<b>Fund Balance - End of year</b>	<u>\$ 130,348</u>	<u>\$ 161,996</u>	<u>\$ 171,898</u>	<u>\$ 9,902</u>

See accompanying notes to financial statements

NEW PARADIGM GLAZER ACADEMY

REPORT TO THE BOARD OF DIRECTORS

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JUNE 30, 2013

# Wilkerson & Associate, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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645 GRISWOLD, SUITE 1812  
DETROIT, MICHIGAN 48226  
313-967-0134 FAX 313-967-0138

LARRY WILKERSON, C.P.A.  
THOMAS E. WILKERSON, C.P.A.

To the Board of Directors  
New Paradigm Glazer Academy

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	<u>Page(s)</u>
<b>Results of the Audit</b>	2-5
<b>Recommendations</b>	6
<b>Informational Items</b>	6-7

We are grateful for the opportunity to be of service to New Paradigm Glazer Academy. Should you have any questions regarding the comments in this report, please do not hesitate to call.

*Wilkerson & Associate PC*

November 13, 2013

**Members: A.I.C.P.A. and M.A.C.P.A.**

To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

## **Results of the Audit**

We have audited the financial statements of New Paradigm Glazer Academy (the “Academy”) as of and for the year ended June 30, 2013 and have issued our report thereon dated November 13, 2013. Professional standards require that we provide you with the following information related to our audit.

### **Our Responsibility Under U.S. Generally Accepted Auditing Standards**

As stated in our engagement letter dated March 27, 2013 our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all materials respects, in conformity with U.S. generally accepted accounting principles. We are responsible for planning and performing the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement. As part of our audit, we considered the internal control of the Academy. Our consideration of internal control was solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters and our audit of the financial statements does not relieve you or management of your responsibilities.

Our audit of the Academy’s financial statements has also been conducted in accordance with *Government Auditing Standards*, issued by the Comptroller General of the United States. Under *Government Auditing Standards*, we have made some assessments of the Academy’s compliance with certain provisions of laws, regulations, contracts, and grant agreements. While those assessments are not sufficient to identify all noncompliance with applicable laws, regulations, and contract provisions, we are required to communicate all noncompliance conditions that come to our attention. We have communicated those conditions in a separate letter dated November 13, 2013 regarding our consideration of the Academy’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements.

To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

We are also obligated to communicate certain matters related to our audit to those responsible for the governance of the Academy, including certain instances of error or fraud and significant deficiencies in internal control that we identify during our audit. In certain situations, *Government Auditing Standards* require disclosure of illegal acts to applicable government agencies. If such illegal acts were detected during our audit, we would be required to make disclosures regarding these acts to applicable government agencies. No such disclosures were required.

### **Planned Scope and Timing of the Audit**

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters during the preliminary audit phase.

### **Significant Audit Findings**

#### ***Qualitative Aspects of Accounting Practices***

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Academy are described in Note I to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended June 30, 2013.

We noted no transactions entered into by the Academy during the year for which there is a lack of authoritative guidance or consensus.

There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are in integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no significant estimates included in this year's financial statements.

To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statements disclosures are particularly sensitive because of their significance to financial statements users. There were no particularly sensitive disclosures included in the financial statements.

***Difficulties Encountered in Performing the Audit***

We encountered no significant difficulties in dealing with management in performing and completing our audit.

***Corrected and Uncorrected Misstatements***

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. There were no such misstatements identified.

***Disagreements with Management***

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statement or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

***Management Representations***

We have requested certain representations from management that are included in the management representation letter dated November 13, 2013.

***Management Consultants with Other Independent Accountants***

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Academy's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

***Other Audit Findings or Issues***

In the normal course of our professional association with the Academy, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, business conditions affecting the Academy, and business plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition of our retention as the Academy's auditors.

**Other Information in Documents Containing Audited Financial Statements**

Our responsibility for other information in documents containing the Academy's financial statements and report does not extend beyond the financial statements. We do not have an obligation to determine whether or not such information is properly stated. However, we read the management's discussion and analysis and budgetary comparison schedule and nothing came to our attention that caused us to believe that such information, or its manner of presentation, is materially inconsistent with the information or manner of its presentation in the financial statements.

In addition to the comments and recommendations in this letter, our observations and comments regarding the Academy's internal controls, including any significant deficiencies or material weaknesses that we identified, have been reported to you in the report on internal control over financial reporting and on compliance and other matters based on and audit of financial statements performed in accordance with *Government Auditing Standards*.

This information is intended solely for the use of the board of directors and management of New Paradigm Glazer Academy and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

*Wilkerson & Associates PC*

Larry D. Wilkerson, CPA

To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

## Recommendations

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### NEW PARADIGM GLAZER ACADEMY RECOMMENDATIONS

---

As a result of auditing standards required to be implemented last year, the audit continues to require a strong emphasis be placed on the Academy's internal controls systems. The primary goal of internal controls is to provide a reasonable (as opposed to absolute) protection to the Academy and its assets and financial information. During this year's audit process, we noted no items that required management to make changes; therefore, no recommendations are made for this year.

## Informational items

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### NEW PARADIGM GLAZER ACADEMY Informational Items

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#### **Budgeting Strategy Considerations for 2012-2013 and Beyond**

**Michigan's** economy continues to show signs of improvement but the rate of improvement is slow. Even with the changes in tax structure, the State has shown an inability to generate substantial additional revenue. Over the last several years, Michigan academies have struggled with the reality that the State has not been able to significantly increase funding. Based on the State's current budgetary outlook, it is apparent that there will not be any additional funds for the foreseeable future. With no other revenue source to replace it, the School Aid Fund will not be equipped to maintain funding at the current level, creating a significant funding cliff.

In the next months, we encourage the Academy to craft its plan. Key to the plan is defining how the educational programs and services will need to be adapted or redefined to cope with the funding issues while meeting the educational needs of the students. These tasks are not easy, but in the end could become opportunities to redesign how services are provided and educational objectives are met. As the Academy looks to the future, careful planning will continue to be key. The use of budget modeling will increase in importance especially as it looks to assess the impact of the best practice funding approach and a continued focus of funding based on student achievement

To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

## NEW PARADIGM GLAZER ACADEMY Informational Items

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### **Expanded FDIC Insurance Coverage**

The Federal Deposit Insurance Corporation (better known as FDIC) has temporarily increased the dollar amount of insurance provided to all depositors from \$100,000 to \$250,000. This expanded coverage is in effect through December 31, 2013. On January 1, 2014, the standard insurance amount will return to \$100,000 per depositor for all account categories except IRAs and certain retirement accounts, which will remain at \$250,000.

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### GASB STATEMENT NOS. 65

This new GASB statement is effective for periods beginning after December 15, 2012. It is closely related to GASB 63 Financial Reporting of Deferred Outflows of Resources, Deferred Inflows, and Net Position, (effective now). Statement 65, deals with Items Previously Reported as Assets and Liabilities (effective 2014). It is relevant to the following types of transactions:

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- **Lending activities ( Origination fees)**
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- **Revenue not yet available ( AR received outside 60 days)**  
Previously- deferred revenue  
Under 65- deferred inflow

We are suggesting that the Academy invest time in studying what effect these two GASB Statements 63 and 65 will have on financial reporting for the year ended June 30, 2014 and beyond.

NEW PARADIGM GLAZER ACADEMY

REPORT TO THE BOARD OF DIRECTORS

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JUNE 30, 2013

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To the Board of Directors  
New Paradigm Glazer Academy  
November 13, 2013

## Recommendations

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### NEW PARADIGM GLAZER ACADEMY RECOMMENDATIONS

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To the Board of Directors  
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November 13, 2013

## NEW PARADIGM GLAZER ACADEMY Informational Items

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Previously- deferred revenue  
Under 65- deferred inflow

We are suggesting that the Academy invest time in studying what effect these two GASB Statements 63 and 65 will have on financial reporting for the year ended June 30, 2014 and beyond.